



Organization for Research and Community Development
Reshaping the future of communities through best practices

2016 Annual Report



Annual Report, 2016

Organization for Research and Community
Development

Contents

- Foreword from the Board of Trustees 2
- Foreword from CEO 3
- Acronyms 4
- Vision, Mission & Strategic goals5
- List of ORCD Projects in 2016..... 6
- Bulleted Accomplishments during 2016 7
- Health: Basic Package of Health Services – SEHAT II 9
- PROTECTION: Food Assistance, NFIs & Winter Assistance for refugees from North Waziristan 11
- RURAL DEVELOPMENT: Facilitating Partner for Supporting National Solidarity Program.. 12
- Gender Based Violence: Addressing Immediate Needs of GBV survivors among IDPs in Baghlan..... 14
- Emergency Healthcare: Provision of Emergency Health Services to War Victims 15
- Targeted Supplementary Feeding Program (TSFP)..... 16
- Community Based Directly Observed Therapy..... 17
- ORCD Donors and Partners 19
- Testimonials 20

Foreword from the Board of Trustees

We are pleased to announce a strong set of results showing improved performance across our non-profit for positively impacting the lives of targeted population in various parts of Afghanistan. FY2016 has been a year of significant change for Organization for Research and Community Development (ORCD).

We have made substantial and rapid progress and this has established solid foundations for the next phase of our strategic plan.

Board of Trustees
Organization for Research and Community Development (ORCD)

Foreword from CEO

With great honor, I would like to state that 2016 was a year in which ORCD kept up its momentum for forward movement toward expansion. Going through numerous challenges, ORCD made sure that the year accomplishments are a success. This is not only a honor and privilege for me but all members of ORCD including its management staff, volunteers and trustees who put in place dedicated efforts, expertise and displayed great enthusiasm for having ORCD emerging as a strong Afghan national NGO in the country firmly linked with its sister organizations in Pakistan, Zimbabwe and in the United States pursuing same mission, vision and strategic goals across the world.

In line with our strategic plan that was adopted in 2012, ORCD kept up its momentum and had its all projects aligned with its mission, vision and strategic objectives. ORCD services ranged spanning from health, nutrition, protection, rural development, gender mainstreaming and women empowerment by integrating innovative approaches aimed at addressing complex needs of communities and individuals in different parts of the country especially in rural areas.

Our projects adopted innovative approaches in their efforts to have refined and diffuse innovative community-based development activities, and replicated the best practices ORCD got in different parts of the country.

The projects implemented by ORCD in 2016 were not only contractual obligations with donors but were also part of a social obligation it has established with the target communities. They were not only achieving deliverables set by donors but were also documenting best practices and learning from beneficiaries so that they could be used for better service provision in future.

The dedicated staff of ORCD both at central and field level as well as the generous support of donors such as UN Women, United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA), United Nations High Commission for Refugees (UNHCR), World Food Program (WFP), Ministry of Rural Rehabilitation and Development (MRRD) and Ministry of Public Health (MoPH) made all these achievements possible. Their generous and professional support proved highly crucial in all accomplishments of ORCD during the year 2016. Let me thank you all for your continued support and invite you to continue joining us in working towards improved access to and provision of humanitarian and development services to the needy people across the country.

Sincerely,

Dr. Qudratullah Nasrat,
Chief Executive
Organization for Research and Community Development (ORCD)
Kabul, Afghanistan
info@orcd.org.af

Acronyms

BPHS	Basic Package of Health Services
CDC	Community Development Council
CDP	Community Development Plan
DRRD	Department of Rural Rehabilitation and Development
DoRR	Department of Refugees and Repatriation
DOT	Directly Observed Therapy
ESRP	Economically Stressed Rural Population
EVAW	End Violence against Women
GBV	Gender-Based Violence
IDP	Internally Displaced Population
JICA	Japanese International Cooperation Agency
MRRD	Ministry of Rural Rehabilitation and Development
MoPH	Ministry of Public Health
MSI	Marie Stopes International
NFI	Non-Food Items
NSP	National Solidarity Program
PMU	Provincial Management Unit
WFP	World Food Program
PAT	Project Assistance Team
WAG	Women Action Group
UNHCR	United Nations High Commissioner for Refugees
AC	Asset Creation
TSFP	Targeted Supplementary Feeding Program
SAVE	Secure Access in Volatile Environment
BGE	Block Grant Entitlement
PDC	Provincial Development Council
SAVE	Secure Access in Volatile Environment
SHC	Sub Health Center
BHC	Basic Health Center
CHC	Comprehensive Health Center
DH	District Hospital
CHW	Community Health Worker
HF	Health Facility
FATP	First Aid Trauma Post
CB-DOTs	Community Based-Directly Observed Treatments
CHF	Common Humanitarian Fund

VISION

A world of prosperous families enabled to making informed choices.

MISSION STATEMENT

Using evidence-based best practice approach, empower communities to set and achieve their own development goals.

STRATEGIC GOALS

1. Contribute in rehabilitation, advancement and development efforts through generating evidence and promoting evidence-based best practices, and implementing community development projects
2. Promote decentralization through promoting local level Civil Society Governance, building local capacities, at local, national and international so that developmental and humanitarian projects aimed at community development are implemented smoothly at the grass root level
3. Create job opportunities for Afghans especially youth, newly graduates and women and assist them to enter into job markets and as a result obliquely contribute in promoting peace and stability in Afghanistan
4. Aimed at contribution in the reduction of poverty, conduct literacy training and create income generations for illiterate men and women especially marginalized groups of society such as gender-based violence victims, returnees and IDPs
5. To establish networking at national and international level through identifying and cooperating with sister organizations having similar mission, vision and strategic objectives at global level

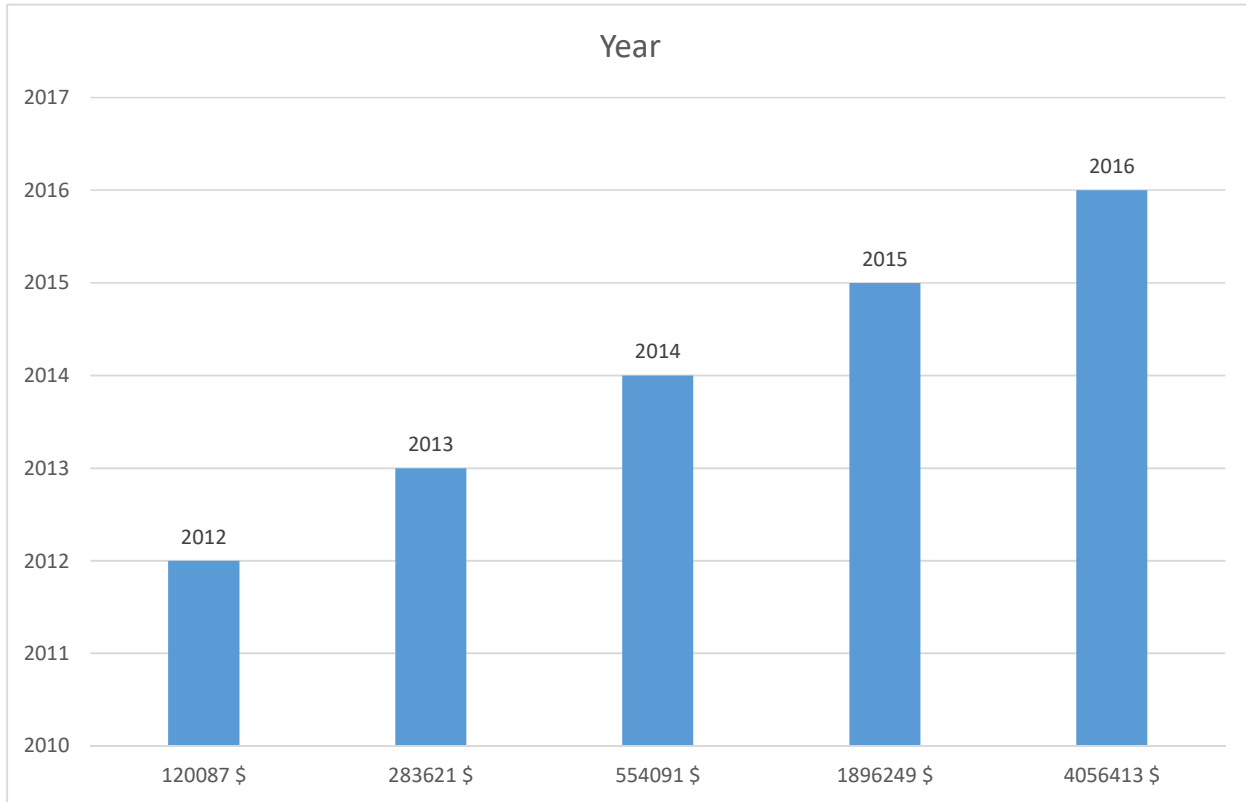
List of ORCD Projects in 2016

SN	Assignment name & brief description of main deliverables/outputs	Client Name
1	Basic Package of Health Services (SEHAT II): Through this project, basic health services are provided to population of cluster-1 in Ghazni province through Health Posts, CHCs, SHCs, BHCs and DHs covering nine districts	MoPH/WB
2	Distribution of Non-food items and Food Items & Re-verification of the displaced population of North Waziristan in Paktika: The project delivered assistances in terms of Core Relief Items, Food Items and Cash to a total 7,810 displaced households in Barmal and Urgun districts.	UNHCR
3	Facilitation of National Solidarity Program: 50 communities were actively engaged with planning and implementation of their priority development small and medium infrastructure subprojects as well as were capacitated in terms of project cycle management, financial management, procurement, record keeping, conflict resolution, and building linkages with sectorial departments and donors.	MRRD/WB
4	Addressing Immediate Needs of GBV survivors among IDPs in Baghlan province: The project was aimed at provision of life-saving multi-sectorial services to the target population through psychosocial counselling/support, referral for advanced and specialized services and awareness-raising about basic human rights, hygiene and gender based violence.	UNOCHA
5	Emergency healthcare: The project delivered emergency healthcare and trauma care services to war victims, IDPs and host communities in Baghlan, Laghman and Ghazni provinces.	UNOCHA
6	Targeted Supplementary Feeding Program: Through this project, nutrition food assistance was distributed to moderate acute malnourished, pregnant and lactating women and children in 16 sites in Ghazni district.	WFP
7	Challenge TB: Through this project, communities were engaged in detection, recording and reporting of TB cases. In addition, awareness-raising about TB was given to communities in cluster - I of Ghazni. Moreover, capacity of ORCD Health Workers was developed through formal and informal trainings as part of this project.	MSH/USAID

Bulleted Accomplishments during 2016

- Wrap up the facilitation of National Solidarity Program in one of the provinces smoothly setting precedence
- Expand partnership with UNOCHA through CHF both in terms of geographical coverage and funding scale
- Continue partnership with four major UN agencies including United Nations High Commission for Refugees (UNHCR), UN Women, World Food Program (WFP) and United Nations Office for Coordination of Humanitarian Affairs (UNOCHA) following due diligence process and standard capacity assessment
- Certificate of passing the Capacity Assessment and Award for its strong HR systems by Afghanistan Institute of Civil Society (AICS)
- Pre-qualification for Procurement status for using UNHCR's fund on a national scope
- ACBAR membership following meeting all eligibility requirements and receiving majority of votes from ACBAR General Assembly
- Continue provision of Basic Package of Health Services under SEHAT II under stewardship of the Ministry of Public Health for the 2nd year
- Assist refugees with Non Food Items, Food Items, Winter Assistance and Unconditional Cash throughout the year
- Provide GBV response and referral life-saving services through multi-sectorial approach in close coordination with Ministry of Women Affairs, Ministry of Public Health and Ministry of Refugees and Repatriation
- Receive Tax Clearance Certificate from Ministry of Finance for Fiscal Year 2015
- Submit proposals for several multi-million projects i.e. Citizens' Charter Afghanistan Program, Public Private Partnership, Urban Health
- Continue to be an elected member of Humanitarian Country Team, Health Cluster Co-Chair, and member of FSAC, AHF and other coordination forums at national level
- Continue to be in Special Consultative Status with the Economic and Social Council of the United Nation (UN/ECOSOC)

ORCD Growth Rate since 2012:



Health: Basic Package of Health Services – SEHAT II



Funded by the World Bank, based on a contract between ORCD and Ministry of Public Health, implementation of BPHS was started on 1st July 2015, which will continue until end of June, 2018.

ORCD as implementing partner of SEHAT II program has been delivering health services to communities in Cluster-1 of Ghazni through 42 Health Facilities and 526 Health Posts.

The cluster – 1 of Ghazni which is under ORCD’s coverage includes nine districts of Ghazni province i.e. Jaghori Nawar

Health Worker is examining the patient in Health Facility

Malistan, Ajiristan, Jaghato, Rashidan, Khwaja Omari, Waghaz and Khogiani.

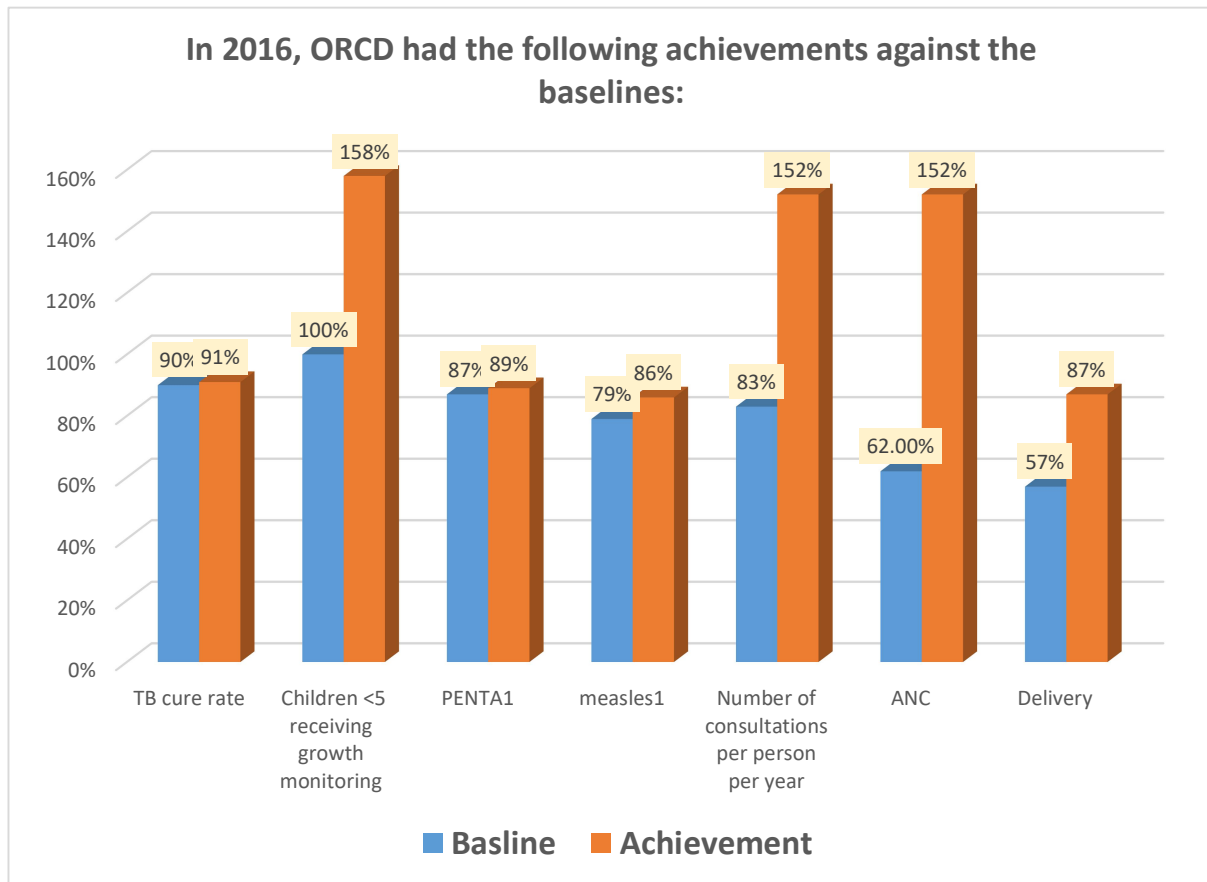
The primary target population of this project are pregnant women and children under five years of age. Though, the entire population in the target areas is able to receive basic health services through Health Posts, SHCs, Prison Health Center, BHCs, CHCs and CHC+.



ORCD and GCMU’s Senior Staff during a Supervision Mission visiting Health Facilities in Ghazni



ORCD-Ghazni - CME School first semester exam (right) and Ceremony of 1st Semester Completion (left)



There were 42 functional HFs including 1 CHC+, 13CHCs, 21 BHCs, 6 SHCs and one Prison Health Center, 526 health posts including 518 male and 498 female voluntary community health workers providing health services to communities in the Cluster-I of Ghazni under SEHAT II.

PROTECTION: Food Assistance, NFIs & Winter Assistance for refugees from North Waziristan

Faced with difficulties in transportation and a lack of relief coordination from the local authorities, thousands of families had opted to leave for bordering provinces in Afghanistan due to military operations by Pakistani army in North Waziristan Agency in 2014. Initially, approximately 10,000 families were registered as refugees in Paktika province.

As continuation of its endeavors started in 2014, ORCD as the Implementing Partner of UNHCR, provided protection services and conducted extensive monitoring of the living condition of these refugees as well as distributed food items, non-food items and winter assistance to nearly hundred percent of the registered caseload of these population in 2016.

Through the process of re-verification, ORCD was able to conduct in-depth interviews with 7,810 households and register 36,000 individuals in two districts of Paktika. Moreover, current needs of the displaced population were assessed and Persons with Specific Needs were also identified and registered among them.



Provided by WFP, ORCD had nine rounds of food assistance distribution in both Barmal and Urgan districts throughout 2016.

We distributed nearly 15,000 packages of food assistance to the registered caseload of NWA refugees in Paktika.

Warehousing and Distribution processes took place properly throughout the year in terms of storage of food in good condition, crowd controlling on the distribution point, beneficiary verification and distribution in accordance with WFP's approved Ration Size and in the presence of Project Assistance Team and other monitoring parties and stakeholders.

Food Assistance to Refugees

Furthermore, provided by UNHCR, ORCD distributed Non Food Items to the most needy and vulnerable households. This assistance was distributed to 2,847 households in Barmal and 12 in Urgan.

ORCD was tasked by UNHCR to distribute Winter Assistance comprised of unconditional cash and blankets to NWA refugees in Paktika in late 2016. Thus, ORCD strengthened coordination mechanisms with provincial and district government, department of refugees and repatriation and other actors establishing an Oversight Committee for the effective monitoring and evaluation of the process.

ORCD was able to distribute winter assistance to 176 households in Urgan and 4,824 households in Barmal successfully in the presence of Oversight Committee appointed by Provincial Governor and monitoring party appointed by UNHCR.

ORCD Main Office was involved in handling beneficiary grievances and complaints received through the hotline it established during the whole process of distribution.



Winter assistance distribution to Refugees

RURAL DEVELOPMENT: Facilitating Partner for Supporting National Solidarity Program



In 2016, ORCD continued facilitation of the National Solidarity Program in Paktika Province, which started in September, 2013.

Aimed at rural community development, the overall objective of this project was to facilitate implementation of NSP in 50 communities of Janikhel district of Paktika.

Improvement in local governance, enhanced livelihoods, strengthened local level capacity, strengthened linkages between communities and

local government, and establishing a sense of local ownership were the immediate intended outcomes of this project. In the long run, reducing poverty and self-reliance are the ultimate longer term impacts of this program.

The program was implemented in collaboration with the provincial authorities with direct involvement of the target communities under the stewardship of the Ministry of Rural Rehabilitation and Development (MRRD).

The Department of Rural Rehabilitation and Development (RRD) regularly oversaw the activities of ORCD to ensure that all agreed deliverables were achieved within the set timelines.

In 2016, ORCD was able to wrap up the program by handing over 35 CDCs and withdrawal from 15 others.

With this, ORCD made history of the successful facilitation of NSP in Paktika by closing out its contract with MRRD smoothly. Before ORCD, other national and international NGOs failed in facilitating the NSP in this province and were unable to close out their contracts and were subjected to significant fines by MRRD consequently.



Throughout the period of facilitation, ORCD established 50 CDCs, capacitated them in terms of project cycle management, financial management, procurement, grievance handling, conflict resolution, accountability & social audit, participatory monitoring and evaluation of subprojects, filing and record keeping and built their linkages with local government.

Further, it has conducted Institutional Maturity Index assessment of all CDCs aimed at evaluation of the maturity and capacity in the areas of participatory planning and implementation of subprojects, engagement of women, linkages with provincial departments and other actors, financial management, procurement, accountability and social cohesion and social audit.

As the immediate outcome of the facilitation of this program by ORCD, rural communities in Janikhel district of Paktika were able to complete the following small and medium size subprojects using their Community Block Grant Entitlements:



Subproject title/output	Sector	Activity	# of villages covered	Unit of measure	Planned value	Achieved value
Tertiary Road Basic Access	Transport	Basic Access	12	Km	18.893	18.893
Culvert Construction	Transport	Construction	8	Number	31	31
Shallow Well Boring	Water Supply & Sanitation	Boring	29	Number	337	306
Pathway Construction	Transport	Construction	3	Length m	1908	1908
Community Centre Construction	Rural Development	Construction	4	Number	5	5
Retaining Wall Construction	Transport	Construction	2	Length m	290	240
Protection Wall Construction	Irrigation	Construction	12	Length m	1850.5	1320
Drainage Construction	Irrigation	Construction	2	Length m	298	200
Dam Construction	Irrigation	Construction	3	Number	3	3
Deep Well Boring	Water Supply & Sanitation	Boring	1	Number	17	17
Primary School Building Construction	Education	Construction	1	Number of rooms	6	6

Photo (right): Community Center built by Community Development Council of Khadikhel village in Janikhel district of Paktika province with a total cost of AFN 1,540,162 out of which AFN 155,000 was contributed by the community in cash payments and/or in-kind through physical work or other in-kind contributions



Photo (left): Community Center constructed by Porta Chamri CDC in Janikhel district of Paktika province. The total cost of construction reach AFN 1,617,693 out of which AFN 181,000 was contributed by the community through in cash payments and/or in-kind contributions



Gender Based Violence: Addressing Immediate Needs of GBV survivors among IDPs in Baghlan

ORCD started implementation of a project in partnership with another national NGO aimed at addressing immediate needs of GBV survivors among IDPs through life-saving multi-sectorial activities. The project funded by UNOCHA through CHF started in October, 2016, which will continue until end of September, 2017.

The project offers variety of services ranging from awareness-raising and psychosocial counseling/support to referral to other organizations/government departments for advanced and specialized services. The project is implemented in close collaboration with Department of Refugees and Repatriation, Department of Women Affairs, Department of Public Health, Police, Rule of Law/Judiciary, and other stakeholders and actors in Baghlan province.

The direct beneficiaries of this project are GBV survivors, perpetrators, religious leaders, community elders, youth, boys, girls, men and women of host and displaced communities.



Community Awareness on Hygiene

For strengthened coordination with DoRR, DoWA and DoPH, ORCD initiated signing MoUs with the relevant ministries at central level. In 2016, ORCD was able to finalize the Memorandum of Understanding for cooperation between ORCD and Baghlan DoWA with the Ministry of Women Affairs. Moreover, it was able to finalize extension of ORCD Registration Certificate with the Ministry of Refugees and Repatriation, which will be followed by finalization of MoU for this project. In addition, ORCD has been following up finalization of MoU with the Ministry of Public Health.

Throughout the first quarter of the project, ORCD set up and equipped its provincial office, Women Friendly Health Space and a Mobile Team for the project activities.

ORCD's team comprised of Team Leader, Social Organizers and Psychosocial Counselors visited tens of IDP communities and provided awareness-raising to hundreds of IDPs and members of host communities about basic human rights, GBV, and hygiene using IEC materials.

Moreover, it identified tens of GBV survivors, perpetrators and others among IDP communities who had been in need of psychosocial counseling and subsequently provided these services to them.

Also, it distributed hygiene/dignity kits to the most needy and vulnerable people who were presumed to have no access to these. A number of cases were followed up and some other cases were referred to BPHS clinics, Provincial Hospital and Department of Women Affairs.



Photo: ORCD Mobile Team Psychosocial Counselor providing psychosocial counseling/support to a GBV survivor in an IDP community in one of the villages of Baghlan province.

Through follow-up visits, it was acknowledged that the survivor was getting relieved.

Emergency Healthcare: Provision of Emergency Health Services to War Victims

ORCD participated in the proposal submission for CHF to UNOCHA in 2016. It was granted contracts for implementation of emergency healthcare services in three districts of Baghlan, four districts of Laghman and four districts of Ghazni province.



ORCD continued provision of trauma care services through three stand-alone First Aid Trauma Posts (FATPs), which covered six districts of Baghlan including Nahrin, Baghlan-e-Jadid, Shahr-e-Kohna, Pol-e-khumri, Doshi, Khenjan and Chashma-e-shir in the year 2016.

Also, trauma care services were offered through three integrated FATPs that were located in Alingar, Alishang and Dawlat shah districts of Laghman as well as Qarabagh, Muqur and Deh Yak CHCs of Ghazni province. These FATPs provided first aid/life-saving support to casualties with timely referral of trauma care through strengthening referral from FATPs to secondary care facilities.

Moreover, one of the other major deliverables of this project was upgrading Provincial Hospitals through Trauma Units in Baghlan, Laghman and Ghazni as well as PH Trauma Unit construction and renovation of integrated FATPs in the aforementioned provinces. Throughout implementation of this project in 2016, ORCD’s Head Office had several supportive supervision missions to field sites.

Further, Departments of Public Health and other stakeholders also conducted monitoring and evaluation of the project activities.



In 2016, ORCD conducted trainings for capacity development of its field staff for the purpose of enhanced service delivery.



Throughout implementation period, ORCD provided the needed medicine, medical and nonmedical equipment to the provincial hospitals and FATPs in the target provinces timely with proper quality and required quantity.

Targeted Supplementary Feeding Program (TSFP)

Funded by United Nations World Food Program (UNWFP), ORCD started implementation of TSFP in August, 2015 aimed at provision of targeted assistance to the Moderate and Acute Malnourished (MAM) children and lactating women. WFP supported the project both in terms of operational costs and provision of distributable food items.

In 2016 alone, number of 3,820 children of 6-59 months age and 3,157 pregnant and lactating malnourished women were assisted through this project on monthly basis.

The areas under coverage of this project were Ghazni Center, Khwaja Umari, Rashidan, Wali Mohammad, Waghaz, Jaghato, Nawar, Malistan and Jaghuri districts. There were 13 distribution points where beneficiaries would receive targeted supplementary food assistance.

Distributable food items were delivered to the center of province by WFP, which were then delivered to Final Delivery Points (FDPs) by ORCD through Secondary Transportation.

ORCD implemented proper warehousing practices, recorded all stocks coming-in and going-out and maintained updated Stock Cards throughout the year.

Furthermore, distribution of assistances to the target beneficiaries took place in the presence of WFP's PAT, Health Shuras, Provincial Department of Public Health and other stakeholders.

Moreover, WFP's Project Assistance Team undertook several surprise monitoring visits from ORCD's warehouses, distribution points and distribution processes. Therefore, ORCD developed follow-up action plans in the view of WFP/PAT findings subsequent to receiving reports on findings/areas for improvement. The follow-up action plans were implemented timely and the results were communicated to WFP Kabul Area Office subsequently.



ORCD Nutrition Officer and Distributor seeing and recording a malnourished boy followed by distribution of supplementary food in the distribution point

Community Based Directly Observed Therapy

ORCD started implementation of TB Challenge (CB-DOTs) in September, 2015.

Community Based DOTs as one of the components of Stop TB Strategy has been an effective and efficient approach to engage communities in the awareness, detection and treatment of TB as well as bringing TB services to the door steps of community.

Community Based DOTs has been one of the important strategies of MOPH/NTP for expansion of the high quality DOTs to ensure universal access to TB services in rural and remote areas.

Since 2002, Community Based Health Care (CBHC) has been considered as one of the important areas by the Ministry of Public Health in Afghanistan. Presently, there are a lot of successful interventions which have been implemented by communities, Community Health Workers (CHWs) and Community Social Organizers (CSOs). Meanwhile, Community Based DOTs (CB-DOTs) has been one of the most important interventions of NTP in terms of increasing the universal access to TB services through engaging all communities. This approach was partially implementing by NTP in 2004 in one district and then the comprehensive package of CB-DOTs was Piloted in four provinces in 2009, and then based on achievements, it was expanded to 13 provinces.

In 2016, ORCD implemented CB DOTs through all Health Posts and 32 Health Facilities under its coverage in Ghazni Cluster-I.

The trainings and orientation sessions were conducted in close coordination with Provincial Department of Public Health and Provincial TB Coordinator (PTC).



In 2016 alone, ORCD trained in-charges of 31 HF's on recording and reporting system of TB. In addition, 32 CHSs and 796 CHWs received trainings about TB recording, reporting and awareness-raising.

Moreover, those CHWs who had excellent achievements throughout the year were motivated by receiving food items and other types of incentive bonuses.

This project was completed in December, 2016.

Appreciation of Female Community Health

ORCD Audit Report Summary

**FAISAL NASIM
CHARTERED ACCOUNTANTS**



Basis of Opinion

We state that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit and made due verification thereof;
- (ii) In our opinion, proper books of account as required by the law have been kept by the management so far as it appeared from our examination of those books; and,
- (iii) The Statement of financial performance and statement of financial position dealt with by the report are in agreement with books of accounts of organization.
- (iv) Internal control assessment was carried out, and based on that assessment, internal control were found to be adequately in place and are monitored frequently.
- (v) The expenditure incurred during the period was for the purpose of the project activities, i.e. for the purpose for which the funds were received from the donor.

In our opinion:

In our opinion, the financial statements present fairly, in all material respects, the financial position of the entity during the year ended December 31, 2016 and the results of its operations for the year then ended in accordance with International Financial Reporting Standards.



Faisal Nasim

Kabul
April 08, 2017

Faisal Nasim Chartered Accountants

ORCD Donors and Partners



Testimonials



تصدیق نامه

This is to certify that
Organizing for Research and Community Development (ORCD)

Has been assessed by
Afghanistan Institute for Civil Society.
ORCD *meets certification standards in the areas of*
Project Management and Program Delivery,
Financial Management,
Internal Governance and Strategic Planning,
External Relations, Communications and Outreach
and Human Resources.

پدې توگه تصدیق کیږي چې:

د علمي پلټنو او ټولني پراختیا
موسسه

د افغانستان د مدني ټولني انستيتوت لخوا
د پروژې مدیریت او د پروگرام په لاره اچول، مالي مدیریت،
داخلي حکومتداري او ستراتیژیکه پلان جوړونه، بهرنی اړیکې،
ارتباطات، پراختیا او بشري سرچینې برخی ارزول شوي او د
تصدیق نامې ټاکل شوي معیارونه یې پوره کړي.

بدین وسیله تصدیق می گردد:

موسسه تحقیقات علمی و
انکشاف جامعه

از سوی انستیتوت جامعه مدنی افغانستان
در بخش های مدیریت پروژه و تطبیق برنامه، مدیریت
مالي، مدیریت داخلی و برنامه ریزی ستراتیژیک،
روابط خارجی، ارتباطات و منابع بشری
ارزیابی گردیده و معیار های تصدیق این انستیتوت
را تکمیل نموده است.

Certification No: AICS/011
Issued on: 28 September, 2016
Valid up to: 27 September, 2019

Maiwand Ralyar
Executive Director
Afghanistan Institute for Civil Society



AGA KHAN FOUNDATION
An agency of the Aga Khan Development Network

Testimonials



ACBAR Membership certificate

تصدیق نامه عضویت مؤسسه اکبر

Serial No: ...151.....

Date: 24/10/2016

To: ...ORCD.....

I, the undersigned, hereby state that ORCD..... has met all the requirements for (ACBAR) membership.

Sincerely,

Fiona Gall
Director (ACBAR)

Sign



Validation Date: 11th April, 2016 to 31st Dec, 2016

شماره مسلسل: 151

تاریخ: 1395/08/03

قابل توجه مؤسسه محترم: ...ORCD.....!

با امضای این سند تصدیق می نمایم که مؤسسه محترم ORCD..... تمام شرایط عضویت اداره هماهنگی کمک ها برای افغانها (اکبر) را تکمیل نموده است.

با عرض حرمت

(فیونا گال)

رئیس مؤسسه اکبر

Agency Coordinating Body

A.C.B.A.R. Director

for Afghan Relief & Development

تاریخ اعتبار: ۱۱ اپریل ۲۰۱۶ الی ۳۱ دسمبر ۲۰۱۶

Testimonials



د کليو د يارغونې او پراختيا وزارت
وزارت احسا و انکشاف د ملت



د افغانستان اسلامي جمهوريت
جمهوری اسلامی افغانستان

CERTIFICATE OF COMPLETION

This certificate is awarded to

ORCD

For successfully completing the facilitation of the National Solidarity Program (NSP) as Facilitating Partner (FP) in 35 CDCs of 1 district in 1 province from 31 August 2013 to 30 September 2016




Ghulam Rasoul Rasouli
Acting Executive Director
MRRD/NSP

Testimonials





**ORCD is the Only Afghan NGO having Special Consultative Status
with the ECOSOC of UN since 2015**

Email Address: info@orcd.org.af

Website: <http://www.orcd.org.af>

 Twitter: <http://www.twitter.com/orcd.org>

 Facebook: <http://www.facebook.com/orcd.org>